



SFT Outcomes 2021/22

Demonstrating progress with impact

PRIMARY OUTCOME

08

EFFECTIVE PUBLIC ASSETS DRIVING TRANSFORMATION OR ARE RE-DEPLOYED

SECONDARY OUTCOMES

01

02

07

09



Supporting Scotland's emergency services deliver improved services from shared stations

Corporate Priorities

- **Place:** police/fire/ambulance co-location helps collaboration on joint service delivery leading to better, safer, and more resilient communities
- **Net Zero:** fewer individual stations helps the Emergency Services reduce its estate carbon footprint

For quite some time, Scotland's public sector organisations have been working together, undertaking a programme of improvement with the aim of delivering better quality public services.

For many organisations, this 'one public sector' approach focuses on how the land and buildings they own can be used differently to support joined-up service delivery and achieve better outcomes for communities, deliver efficiencies and savings, and leverage economic growth.

With more than 800 separate buildings from where over 35,000 police, fire and ambulance officers and staff work, there are significant service delivery and financial advantages to be had by Scotland's emergency services co-locating. There are natural synergies to be had when the emergency services share their space; it increases opportunities for joint training and learning, it reduces the overall number of operational buildings and helps cut down on carbon emissions, as well as maintenance and running costs.

The Asset Strategy team at the Scottish Futures Trust (SFT) has been working with the three emergency service providers, leading on an Emergency Services Co-location Programme with the goal of increasing the number of stations from where more than one emergency service is based.

The Asset Strategy team has been providing a programme management role, reporting into the Scottish Fire & Rescue Service Director leading the Programme on behalf of all three services. The Team provides guidance to all three emergency services and co-ordinates activity through chairing regional groups, as well as identifying opportunities for co-location and supporting the emergency services with their shared site plans.

Each potential project's viability is assessed on a case by case basis, with overarching criteria being it must be the right thing for staff and joint service delivery. It is important there are operational and wellbeing benefits, as well as financial and property ones.

The Team also helps prepare guidance and raises awareness of the services' co-location and collaboration work through promoting successful projects.



08

**EFFECTIVE PUBLIC ASSETS
DRIVING TRANSFORMATION
OR ARE RE-DEPLOYED**



NET
ZERO



SUSTAINABLE
PLACES



INCLUSIVE
GROWTH



Over the last couple of years there has been a marked increase in the number of co-locations, where today there are now 41 shared stations spread across Scotland. This has created a more effective estate to support improved joint service delivery and thus better outcomes for the public.

Further benefits include surplus buildings being freed up for other uses including residential, business, and community use.

Iain Morris, Acting Director of Asset Management, Scottish Fire & Rescue Service, explained: “The Scottish Fire & Rescue Service works closely with its emergency service partners to keep Scotland’s communities safe. This collaboration often results in sharing space with Police Scotland and the Scottish Ambulance Service. The Emergency Services Co-location Programme has significantly helped the three services identify, investigate, and progress potential co-locations.”

