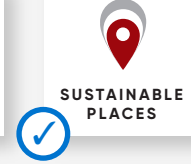


NET
ZEROSUSTAINABLE
PLACESINCLUSIVE
GROWTH

SFT Outcomes 2021/22

Demonstrating progress with impact

PRIMARY OUTCOME

01

A CLEAR PICTURE OF
SCOTLAND'S FUTURE
INFRASTRUCTURE NEEDS

SECONDARY OUTCOMES

02

03

05

07

08

10



Place as a guiding principle across hub North

The hub Programme is a Scotland-wide partnership that's been running for more than 12 years and is managed by SFT. Its focus is to bring public sector bodies together with a private sector partner that jointly plans, builds and manages community infrastructure projects, such as schools, health centres civic buildings across five geographic territories.

Investment in community infrastructure has often been considered on the basis of individual service need. However, by looking at community requirements on the basis of Place, the integration of need, service provision and accommodation can provide much improved outcomes while delivering more from available budgets and help reduce the environmental impact through better design and space efficient solutions.

By applying the recognised Place principles to the earliest stages of determining future community infrastructure investment propositions, these improved outcomes can be included as fixed requirements to be delivered by the subsequent project delivery activities.



This Place-based approach on the hub Programme has allowed SFT's hub Programme Management Office (PMO) introduce in-house Place and Net Zero Carbon experts to initiate strategy discussions to determine future project requirements.

Acting as a guide and facilitator, SFT brought service leads, local community stakeholders and hub North together in workshop environments, supported by SFT's guidance on the application of Place principles, examination of the local needs have been examined so that when investment decisions are taken, the right projects in the right locations are developed.

The hub PMO also ensured that Place was a prominent concept within the approved North Infrastructure Commission's key findings and recommendations report.

Throughout the implementation stage of the hub North Infrastructure Commission, the hub PMO actively supported the North hub Territory Partnering Board, stakeholders and hub North to establish a Place-based programme. This programme has secured commitment to and delivery of 16 place-based reviews. A further potential 17 Place-based reviews have been identified.

Our direction towards Place-based reviews to inform community infrastructure investment decision making has produced Place plans that have developed to support service change, to use existing infrastructure more effectively and establish a long-term and joined-up plan for investment and disinvestment.

Engagement with stakeholders ensured all opportunities for co-location and joint working were explored and built-in to specific projects thus saving on build cost and carbon footprint.