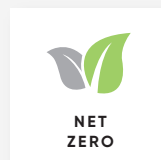




#### SFT CORPORATE PRIORITIES



NET  
ZERO



SUSTAINABLE  
PLACE



INCLUSIVE  
GROWTH

## SFT Outcomes

### Demonstrating progress with impact

#### PRIMARY OUTCOME

07



**PUBLIC ASSET CONDITION  
AND PERFORMANCE IS  
IMPROVED**

#### SECONDARY OUTCOMES

08

## PPP expertise provides welcome guidance during pandemic

Across Scotland, there are many essential buildings such as schools and hospitals built and maintained through Public Private Partnerships (PPPs).

PPP contracts require the public sector to make monthly payments to the private sector to ensure their buildings are properly looked after. These historic contracts are often complex and need active management by the public sector.

For over ten years, SFT's Operational Contract Management team has offered and provided support to public bodies on their operational PPP projects which in many cases has led to improved public service delivery and financial savings. The team has formed a collaborative working groups with the NHS to create a specialist team to support all NHS boards in improving PPP contract management, share best practice and drive value on a consistent basis across the country.

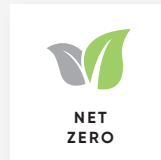
When the national COVID lockdown was announced in early 2020 and after consultation with Scottish Government, the Infrastructure and Projects Authority and other stakeholders, SFT's Operational Contract Management team drafted, produced and issued guidance on how PPP contracts should be operated in the light of the pandemic to provide appropriate relief, while allowing the buildings to be operated and maintained as necessary.

In particular, the Operational Contract Management team:

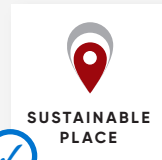
- Increased the frequency of engagement across the collaborative groups to share experiences and operating practices of what worked well and not so well – this was rolled out across Scotland
- Provided interventions and support to public bodies where guidance suggested that PPP contractors must deliver agreed requirements and performance standards. The team also provided advice on ensuring lifecycle maintenance was undertaken with a view that buildings were properly maintained and kept safe
- Supported public bodies in commercial discussions and in ensuring staff were not laid off/furloughed



**SFT CORPORATE PRIORITIES**



**NET  
ZERO**



**SUSTAINABLE  
PLACE**



**INCLUSIVE  
GROWTH**

# SFT Outcomes

## Demonstrating progress with impact

**PRIMARY OUTCOME**



The guidance was warmly welcomed by both public and private stakeholders, with ongoing support provided to local authorities enabling them to share experiences as matters progressed.

The work of the Operational Contract Management team ultimately assisted in the ongoing delivery of public services from PPP buildings during the year despite the ongoing pandemic.