






SFT CORPORATE PRIORITIES



NET  
ZERO



SUSTAINABLE  
PLACE



INCLUSIVE  
GROWTH

# SFT Outcomes

## Demonstrating progress with impact

PRIMARY OUTCOME

SECONDARY OUTCOMES

05



**EFFECTIVE PUBLIC ASSETS  
DRIVING TRANSFORMATION OR  
ARE RE-DEPLOYED**

06

## hub Programme delivering improved social value through infrastructure projects



The hub Programme is a Scotland-wide partnership, managed by SFT, that brings public sector bodies together with a private sector partner that jointly plans, builds and manages community infrastructure projects, such as schools and health centres across five geographic territories.

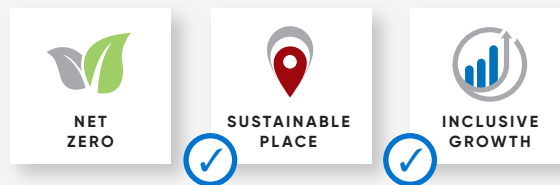
The community benefits focus which was embedded within the hub model at its inception, was at the time ground-breaking. However, the hub Programme Management Office (PMO) recognised that after ten years of project delivery, the model which had shaped the current industry-wide approach to community benefits had become formulaic and required refreshing.

There was an opportunity to elevate and enhance the relevance and importance of community benefit which was being delivered by the hub Programme's delivery partners.

In consultation across the whole of the hub Programme, a social value model was developed by the hub PMO that enhances the levels of social and local economic value to be delivered through the infrastructure projects.



#### SFT CORPORATE PRIORITIES



# SFT Outcomes

## Demonstrating progress with impact

### PRIMARY OUTCOME

05



The hub Programme supply chains and public bodies were engaged with in the process through a series of workshops to ensure that they understood the benefits of the model and how the approach could be used to maximum advantage.

A Working Group was established to reflect upon lessons learnt and to ensure that as the model matures, its measure remain relevant and current and that appropriate levels of social and local economic value are generated by the hub Programme's projects.

The model which is now active across 27 projects with a capital value in excess of £600million, enables public bodies procuring community infrastructure to bring a focus on the specific social and economic requirements of communities local to the projects; the outcome being a tangible benefit to these communities delivered by focusing on supporting local employment, training local people and promoting local spend.

The introduction of the model has been timely, coinciding and supporting Scottish Government's priorities of place and inclusive economic growth. Similarly with an increased adoption of community wealth building across the public sector, the model enables the Programme and its Participants to clearly identify what social and local economic value their projects have delivered during the procurement stage.

Glasgow's socially challenged and economically deprived East End, is an excellent example of the innovative approaches which are now being developed by hub West. Working with NHS Greater Glasgow and Clyde and BAM construction, hub West developed an approach which includes supporting men's health issues, creating training opportunities for local people who find access to the job market challenging and for locally based small businesses.

This approach represents a new opportunity to support local communities, to ensure that investment brings real social and economic value to local places, communities and people.

